



RADY SCHOOL OF MANAGEMENT

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To whom it may concern:

It is with great pleasure that I recommend Kristoffer Kopperud.

I became acquainted with Mr. Kopperud when I instructed the Business Project Management course at the University of California, San Diego in the fall quarter of 2013. He was diligent and conscientious and received one of the top grades in the class. His hard work, together with his analytical ability and systematic thinking shown in the analytical assignments, ensured high scores on all of the quizzes and the exams. Additionally, he actively participated in the class discussions, and his working group worked well together to accomplish the in-class exercises. I was very impressed with all his efforts.

In addition to class, Mr. Kopperud talked with me about his future plans. I found him very determined to pursue his goal of a career in project management. His experience in my course as well as his background as a leader and manager in Boy Scouts, as a tennis coach, in his church activities leading between 50 and 130 persons, and as a patrol lead in the military, provides him great experience to pursue his goals.

Besides academia, he is also an outgoing and active person. He speaks three languages, is involved in music, and is socially and physically active in many different activities. He also participates in volunteer outreach programs.

With his study in mechanical engineering and computer science, I believe that he will be very successful in technical project management as a detailed, hands-on manager. He has both very good technical and people skills.

I am convinced that Mr. Kopperud has significant talent and will make great contributions to your organization. He has proven to me to have the perseverance, motivation, intellectual potential, and the personality necessary to succeed. I therefore highly recommend Mr. Kristoffer Kopperud. If I can be of any further assistance, please do not hesitate to contact me.

Sincerely,

A handwritten signature in cursive script that reads "Kathleen A. Hedges".

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